

**Annex. Results and resources framework for Lebanon, 2010-2014**

<p><b>National priority.</b> National reconciliation achieved and adequate institutional capacity to implement reforms developed, including increased inclusive participation and accountability</p>					
<p><b>Intended UNDAF outcome (1).</b> By 2014, good governance reforms and practices, with national dialogue, inclusive participation, and government effectiveness and accountability, institutionalized at all levels</p>					
UNDAF agencies outcomes	Country programme outcomes	Country programme outputs	Output indicators, baselines and targets	Partners	Indicative resources
<p><b>Outcome 1</b> National reconciliation and peacebuilding promoted, with emphasis on inclusive participation</p>	<p><b>Outcome 1</b> Performance of public institutions enhanced; public administration modernized</p>	<p><b>Output 1.1</b> Capacities of key public institutions strengthened to formulate, coordinate and implement economic reforms and aid management.</p>	<p><b>Indicator 1.1</b> Institutional structure for policy coordination established; sectoral plans developed</p> <p><b>Baseline 1.1</b> Coordination mechanism in place.</p> <p><b>Target 1.1</b> Sectoral plans and economic policies developed and coordinated</p>	<p>Prime Minister's Office</p> <p>Ministry of Finance</p> <p>Ministry of Economy and Trade</p> <p>Investment Development Authority in Lebanon.</p>	<p><b>Total resources: \$30 m</b></p> <p><b>Regular:</b> \$0.79m</p> <p><b>Gov't cost-sharing:</b> \$28.71m</p> <p><b>3<sup>rd</sup>-party cost-sharing:</b> \$0.5m</p>
		<p><b>Output 1.2</b> Phased fiscal adjustment implemented</p>	<p><b>Indicator 1.2</b> Public finance reform programs timely implemented</p> <p><b>Baseline 1.2</b> Paris III finance reform initiatives initiated</p> <p><b>Target 1.2</b> Public finance reform programs timely implemented</p>		
	<p><b>Outcome 2</b> Accountability of state institutions, and inclusive participation, strengthened</p>	<p><b>Output 2.1</b> Transparency and accountability in public institutions, and efficiency in administration of justice and parliamentary affairs improved</p>	<p><b>Indicator 2.1</b> Capacity and effectiveness developed through training of staff and cost assessments, including through improved communications</p> <p><b>Baseline 2.1</b> Limited public access services in the justice sector and lack of trained parliamentary staff and legislators.</p> <p><b>Target 2.1</b> Access to justice enhanced, and national action plans to combat corruption and strengthen human rights endorsed and implemented</p>	<p>Lebanese Parliament</p> <p>Office of the Minister of State for Administrative Reform</p> <p>Lebanese Transparency Association</p> <p>Ministry of Justice</p>	<p><b>Total resources: \$15m</b></p> <p><b>Regular:</b> \$1m</p> <p><b>Gov't cost-sharing:</b> \$2.5m</p> <p><b>3<sup>rd</sup>-party cost-sharing:</b> \$11.5m</p>
		<p><b>Output 2.2</b> Citizenship, participation, and leadership rights for women promoted</p>	<p><b>Indicator 2.2</b> Implementation of 3 gender training workshops for UNDP staff and for Public institutions staff working on gender issues</p> <p><b>Baseline 2.2</b> Lebanon ratified the <a href="#">Convention on the Elimination of All Forms of Discrimination against Women</a>, with reservations</p> <p><b>Target 2.2</b> Implementation of initiatives to support the implementation of Convention committees' concluding comments</p>		
<p><b>National priority</b> Increased growth performance and improvement of social indicators including employment creation and the reduction of regional inequalities</p>					
<p><b>Intended UNDAF outcome (4).</b> By 2014, the socio-economic status of vulnerable groups and their access to sustainable livelihood opportunities and quality basic social services are improved within a coherent policy framework of reduction of regional disparities</p>					
<p><b>Outcome 4.3</b> Strengthened policy and institutional</p>	<p><b>Outcome 1</b> Strengthened policy and institutional</p>	<p><b>Output 1.1</b> Strengthened national and civil society capacities to formulate</p>	<p><b>Indicator 1.1</b> Social development strategy, MDG-based national development programme, and poverty reduction strategy elaborated and safety nets, including targeting HIV/AIDS patients, expanded</p>	<p>Inter-Ministerial Committee for Social Affairs</p> <p>Ministries of</p>	<p><b>Total resources: \$7.26m</b></p>

framework for elaborating and implementing strategies focused on poverty reduction and equitable economic development	framework for implementing strategies focused on poverty reduction	and implement social development and labor strategies	<p><b>Baseline 1.1</b> No national social strategy available; social action plan in place; AIDS national strategic plan in place</p> <p><b>Target 1.1</b> The first social development strategy produced, MDG-based national development programme, and poverty reduction strategy for social issues; safety nets expanded; implementation of SAP and AIDS plan supported</p>	Health, Education, Environment, Central Administration of Statistics	<p><b>Regular:</b> \$1m</p> <p><b>Gov't cost-sharing:</b> \$2.39m</p> <p><b>3<sup>rd</sup>-party cost-sharing:</b> \$3.87m</p>
	<p><b>Outcome 2</b> Local governance structures in target under-served regions strengthened for better representation, participation, and basic local services delivery</p>	<p><b>Output 2.1</b> Capacities of institutions and community groups strengthened for effective formulation and implementation of regional and local development plans including women and youth</p> <p><b>Output 2.2</b> Youth mobilization activities strengthened and inclusive participation in community development enhanced</p>	<p><b>Indicator 2.1</b> By 2010, local governance structures in four under-served regions with capacity to formulate and implement local development strategic initiatives</p> <p><b>Baseline 2.1</b> Local development initiatives scattered and implemented with limited impact</p> <p><b>Target 2.1</b> Four regional working groups established in south Lebanon, north Lebanon, Bekaa, and Beirut suburbs capacity enhanced for formulation of regional development strategies based on territorial profiles</p> <p><b>Indicator 2.2</b> By 2011, youth groups' participation in community development and decision making at the local level strengthened and increased</p> <p><b>Baseline 2.2</b> No youth participation in decision making activities for the development of local communities</p> <p><b>Target 2.2</b> By 2011, youth groups, formed of 30% women, participate in the development of four strategic plans and in the implementation of relevant activities at the local level.</p>	<p>Subregional gov't institutions, municipalities</p> <p>Cooperatives and associations</p> <p>Banks</p> <p>Municipalities</p> <p>Civil society orgs and youth groups</p> <p>Local and regional working groups</p>	<p><b>Total resources: \$6.15m</b></p> <p><b>Regular:</b> \$1.11m</p> <p><b>Gov't cost-sharing:</b> \$3m</p> <p><b>3<sup>rd</sup>-party cost-sharing:</b> \$2.04m</p>
<p><b>National priority:</b> To achieve environmental sustainability</p>					
<p><b>Intended UNDAF outcome (5).</b> By 2014, improved accessibility and management of natural resources and enhanced response to national and global environmental challenges</p>					
<p><b>Outcome 5.1</b> Environmental considerations are mainstreamed in sector/local-level strategies/plans</p>	<p><b>Outcome 1</b> Environmental considerations mainstreamed</p>	<p><b>Output 1.1</b> Environmental action plans/strategies developed for the relevant line ministries and decentralized structure</p>	<p><b>Indicator 1.1</b> Ministerial plans/strategies include environmental considerations such as the Land Use Master Plan</p> <p><b>Baseline 1.1</b> Ministerial plans/strategies do not include environmental considerations</p> <p><b>Target 1.1</b> At least 2 line ministries develop environmental action plans</p>	<p>Ministry of the Environment;</p> <p>Ministries of Agriculture, Justice, Electricity and Water, Health</p>	<p><b>Total resources: \$9.2m</b></p> <p><b>Regular:</b> \$1m</p> <p><b>3<sup>rd</sup>-party cost-sharing:</b> \$8.2 m</p>
	<p><b>Outcome 2</b> Government equipped for obligations set by int'l conventions</p>	<p><b>Output 2.1</b> Technical and operational capacity of Gov't strengthened to meet its international environmental obligations</p>	<p><b>Indicator 2.1</b> Technical units with the Ministry operational and having a higher level of technical expertise related to each concerned environmental convention</p> <p><b>Baseline 2.1</b> Specialized technical units exist within ministries</p> <p><b>Target 2.1</b> Technical units operational and with the needed capacity</p>	<p>Ministries of Public Works and Interior (with municipalities)</p>	
<p><b>Outcome 5.2</b> Increased effective national response to</p>	<p><b>Outcome 3</b> Climate change considerations</p>	<p><b>Output 3.1</b> National sustainable energy strategy developed and its implementation promoted</p>	<p><b>Indicator 3.1</b> Market transformation towards more sustainable energy use observed</p> <p><b>Baseline 3.1</b> Few sustainable energy applications and projects exist</p>	<p>Ministry of</p>	<p><b>Total resources: \$16.2m</b></p> <p><b>Regular:</b> \$1m</p>

climate change	mainstreamed in national priorities	<b>Output 3.2</b> Effects of climate change identified and measures to adapt implemented including capacity of line ministries	<b>Target 3.1</b> Increased number of sustainable energy projects implemented at national level <b>Indicator 3.2</b> Vulnerability to climate change of key economic sectors assessed <b>Baseline 3.2</b> Effects of climate change in Lebanon unknown <b>Target 3.2</b> Impact of climate change on economic sectors identified and analysed	Finance, Ministry of Economy and Trade	<b>3<sup>rd</sup>-party cost-sharing:</b> \$15.2 m
<b>National priority or goal:</b> National capacities for crisis prevention and recovery enhanced, including disaster management, mine action, youth and reconciliation and Lebanese-Palestinian dialogue					
<b>Intended UNDAF outcome (1).</b> By 2014, governance reforms and practices, with focus on national dialogue and inclusive participation, and government effectiveness and accountability, are institutionalized at all levels					
<b>Outcome 1</b> National reconciliation and peacebuilding promoted, with emphasis on inclusive participation	<b>Outcome 1</b> Government capacities to address critical recovery issues improved	<b>Output 1.1</b> National capacities for mine action management strengthened	<b>Indicator 1.1 :</b> Nat'l policy framework for mine action/coordination system created <b>Baseline 1.1</b> Draft national policy on mine action developed <b>Target 1.1</b> Creation of a national policy framework for mine action and development of an independent management and planning system for mine action coordination	Ministry of Defense- Lebanese Mine Action Center	<b>Total resources:</b> <b>\$9.2m</b>
		<b>Output 1.2</b> National capacities to address disaster preparedness strengthened	<b>Target 1.2</b> Disaster management system developed and implemented <b>Indicator 1.2</b> Disaster management system in place <b>Baseline 1.2</b> Needs assessment completed to increase the capacity of civil defense and develop a disaster management system	Ministry of Interior,  Civil Defense	<b>Regular:</b> \$0.6m  <b>Gov't cost-sharing:</b>  \$5m  <b>3<sup>rd</sup>-party cost-sharing:</b>  \$3.6m
	<b>Outcome 2</b> Living conditions and trust in Palestinian and Lebanese	<b>Output 2.1</b> Livelihoods of 2.500 families in communities surrounding Nahr el-Bared improved and dialogue enhanced	<b>Indicator 2.1</b> Level of income for Lebanese in surrounding areas <b>Baseline 2.2</b> 50% for Palestinian refugees; -25% for Lebanese in surrounding areas <b>Target: 2.1</b> An increase of 5% of income as pre-war levels	Lebanese Palestinian Dialogue Committee, Prime Minister's	<b>Total resources:</b> <b>\$13.4 m</b>
		<b>Output.2.2</b> Service provision in 12 mixed Lebanese-Palestinian areas improved	<b>Indicator 2.2</b> Number of municipalities providing regular services to Palestinian refugees in mixed areas <b>Baseline 2.2</b> One pilot experience is under way in Nahr el-Bared <b>Target 2.2</b> Sustainable services in 12 selected areas under agreed national framework	Office, United Nations Relief and Works Agency	<b>Gov't cost-sharing:</b>  \$400,000  <b>3<sup>rd</sup>-party cost-sharing:</b>

	surrounding communities improved				\$13 m
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